



Invitation for Annual Shareholders' Meeting

For year 2022

T. Krungthai Industries Public Co., Ltd.

Tuesday, April 19, 2022

At 14.00 hrs

Electronic Meeting (E-AGM)



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March 18, 2022

Subject Invitation to Attend the Annual General Shareholders' Meeting 2022

Attention Shareholders of T. Krungthai Industries Public Co., Ltd.

On February 28, 2022, The Board of Directors of T. Krungthai Industries Public Co., Ltd., resolved that there be called the 2022 Annual General Meeting of Shareholders on Tuesday, 19th April 2022 at 14.00 hours

The Company has asked shareholders to propose a meeting agenda in advance from 1st October 2021 till 30th December 2021. None of the shareholders propose an agenda of the meeting to the Company during the above period of time.

The agendas of the year 2022 Annual General Meeting of Shareholders and the opinions of the Board of Directors are as follows:

Agenda 1 To approve the Minutes of Annual General Shareholders' Meeting for fiscal year 2021.

Objective & Reason: The company held Annual General Shareholder's Meeting 2021 on April 9, 2021 and the company shall send details of the said meeting to Stock Exchange Market and to the Ministry of Industry which is shown on the company's website and the attachment no. 1.

Opinion of Board: The Annual General meeting should approve the minutes which was correctly and truly recorded.

Resolution: This agenda resolution must be supported by a majority vote of the shareholders who attend the meeting and had the right to vote.

Agenda 2 To acknowledge the Company's Performance for fiscal year 2021.

Objective & Reason: Company's performance for fiscal year 2021 as per the company's Article of Association point no 40. For details please refer to the company's annual report as per document attached no. 2.

Opinion of the Board: The company's performance for the fiscal year 2021 has been acknowledged by the Directors.

Resolution: This agenda is an agenda for acknowledgement, voting was not made.

Agenda 3 To consider and approve the Statement of Financial Position, Statement of Comprehensive Income as per auditor's report for year ended Dec 31 2021.

Objective & Reason: As per the regulation of public companies section 112 in the year 1992 and pursuant to article 53 of company's articles of association, requesting the directors to consider and approve the Statement of Financial Position and Statement of Comprehensive Income at the end of each year and this report must be ready before the shareholder meeting. Details are shown in the annual report 2021 as per document attached no.2

Opinion of the Board: The Annual General Shareholder Meeting should approve the Statement of Financial Position and Statement of Comprehensive Income ended Dec. 31, 2021 along with the auditor's report which has been already audited and approved by the auditors.

Resolution: This agenda resolution must be approved by the majority vote of the shareholders who attend the meeting and had the right to vote.

Agenda 4 To approve the non payment of dividends for year 2021

Objective & Reason: The Company has a policy to pay the dividends to the shareholders not less than 40% of net profit of each year except if the Company have plans to invest on some investments. Although in the year 2021, the Company got a net profit of 13.59 million baht, it still has an accumulated loss of 66.73 million baht. According to the Public Co. Ltd. Act B.E.2535, section 115 dividends is prohibited to be paid from other sources other than profits. With the event that the Company still has an accumulated loss, it is prohibited to pay dividends, the Board of Directors therefore deem to omit the payment of dividends from the operation results for period of 1st January to 31st December 2021.

Opinion of the Board: The Annual General Meeting should approve that there will be no dividends payment for year 2022 operating results from January 1, 2021 till December 31, 2021

Resolution: This agenda resolution must be approved by the majority vote of the shareholders who attend the meeting and had the right to vote.

Agenda 5 To consider the election of directors replacing those who are retiring upon completion of their term of Office.

Objective & Reason: In accordance with the rules and regulations of public companies section 71 and pursuant to company's article of association no. 18. In every Annual General Meeting one-third will resign from their positions. Directors who has resigned may be re-elected to be in the office. At present there are has thirteen directors. The following directors who are going to resign are: Mr.Pairuch Sahamethapat, Dr.Kosol Surakomol, Mr.Phreecha Tachakraisri, Mr.Apichart Kasemkulsiri whereas there are 2 independent director who are due to resign this year. However, the nomination committee considered Mr.Pairuch Sahamethapat and Dr.Kosol Surakomol to be qualified as required by law and has the knowledge and ability to provide good advice to the Company. Therefore, it is appropriate to re-appoint the mentioned resigning independent directors for another term.

The Company had informed through the website inviting shareholders to propose names of qualified candidates for the directorship candidacy on 1st October 2021 till 30th December 2021 and to propose agendas but there were no proposals received from the shareholders. The Nomination Committee and Directors who do not get any benefit nor loss commented that the 4 Directors have proven their best knowledge and abilities, experience and skill, therefore, the 4 resigning Directors shall be re-elected for another term. Should the 4 resigning directors been proposed to continue his/her duty to the Company the said proposed directors are not allowed to vote for themselves. Resume of each Director are shown on the attached no. 3

Opinion of the Board: The nomination committee considered that the 4 directors who are resigning by rotation and has been re-elected to continue their services for another term and as the board of directors is of opinion that these persons are qualified and have proven their good and best knowledge, competency, and experience in managing the Company in accordance with the regulations of public companies and that there is no law not to allow the re-election of the concerned directors.

Resolution: This agenda resolution must be approved by the majority vote of the shareholders who attend the meeting and had the right to vote.

Agenda 6 To consider the approval of directors' remuneration for fiscal year 2022

Objective & Reason: Pursuant to the Article 16 of company's Article of Association, the remuneration has been considered by the committee in order to suit the responsibility and volume of work and for this fiscal year 2021, The remuneration committee and the directors with no conflict of interest proposed that there will be no bonus for year 2021 and the compensation payment for year 2022 shall be amounting Baht 2,919,000 (same as year 2021), Details are shown on attachment no.4

Opinion of the Board: The Remuneration Committee and the Board of Directors has proposed that shareholders' approve that there will be no bonus payment for year 2021 and the directors' remuneration for year 2022 shall be at Baht 2,919,000 (same as year 2021) and No other benefits besides.

Resolution: This agenda resolution must be approved by not less than two-third of the total voting right of the shareholders who attend the meeting.

Agenda 7 To consider and approve the appointment of Auditors and their remuneration for fiscal year 2022

Objective & Reason: Pursuant to the Article 56, 57 of the Company's Article of Association, the Board of Directors shall appoint auditor and fix the remuneration and pursuant to Section 120 according to the Public Limited Companies Act, the General meeting shall appoint auditors and fix their remuneration for auditing every year. The Audit Committee proposed 10 Auditors for fiscal year 2022 for the shareholders' consideration. (1) Ms.Kannika Wipanurat CPA No. 7305 and/or (2) Mr.Jirote Sirirorote CPA No. 5113 and/or (3) Ms. Nonglak Pattanabandith CPA No. 4713 and/or (4) Ms.Sumana Senivongse CPA No. 5897 and/or (5) Mr.Komin Linphrachaya CPA No. 3675 and/or (6) Ms.Kojchamon Sunhuan CPA No. 11536 (7) Mr.Kraisaeng Thiranulak CPA No. 5428 and/or (8) Mr.Worapol Wiriyakulapong CPA No. 11181 and/or (9) Mr.Pojana Asavasontichai CPA No. 4891 and/or (10) Mr.Wichian Proongpanish CPA No. 5851 of Karin Audit Limited being the auditors for fiscal year 2022 (2015 - 2022) and has been 8th years continually auditor of the Company and also no relationship, and no conflict of interest with the Company either

directly or indirectly with the be it on management/ major shareholders or person (s) relating to those. It has been approved during the General meeting that their remuneration will amount to Baht 1,060,000 (upper than year 2021) as per attachment no. 5.

Opinion of the Board: Opinion of the Board: The Board of Directors has considered and agreed as per the proposal of the audit committee to propose to the shareholders' general meeting to consider the appointment of Karin Audit Co., Ltd. to be the auditor for year 2022 and approve their audit fee in the amount of Baht 1,060,000 (upper than year 2021). Details of the auditor are as follows:

Auditors	CPA No.	Number of years certified on the Financial Statement
1. Mr. Jadesada Hungsapruæk	3759	1 Years (2017)
2. Mr. Jirote Sirirorote	5113	4 Years (2015- 2016), (2018- 2019)
3. Ms. Sumana Senivongse	5897	1 Years (2020)
4. Mr. Komin Linphrachaya	3675	1 Years (2021)

Resolution: This agenda resolution must be approved by the majority vote of the shareholders who attend the meeting and had the right to vote.

Agenda 8 Others, if any

The Company would like to invite shareholders to attend the 2022 Annual General Meeting of Shareholders via E-Meeting on the date and time stated above. The registration, voting and vote counting will only be done electronically online.

As for shareholders or proxies who wish to attend the meeting, please study the registration process and guideline for participation in the "Electronic Meeting (E-AGM) Procedures" Meeting via Electronic Meeting (E-Meeting). The details are as appearing in the Attachment No.7

Electronic Meeting (E-AGM) Procedures

Respectfully yours,



.....

(Mr. Sumate Techakraisri)

CEO / Chairman

- Remarks
1. However, if any shareholders would like to have a copy of the annual report in hard copy, please contact Tel. no. 02-211-3732 ext. 104.
 2. Shareholders can access our company's website (www.tkrungthai.com) from March 18, 2022 for more details.

For the approval of Agenda 1: To acknowledge the Minutes of Meeting for fiscal year 2021
Minutes of Annual Shareholders' Meeting 2021
T.Krungthai Industries Public Co., Ltd.
Friday, 9th April 2021 at 14.00 hrs
Four Rivers 1 Rm., 1st Floor (River View), Ramada Plaza Bangkok Menam Riverside Hotel
2074 Charoenkrung Rd., Bangkorlaem, Bangkok 10120, Thailand.

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Meeting commenced at 14.00 hrs.

Introduction of Board Directors and Top Management and who all attended the meeting.

Board Directors

- | | | |
|--------------------|---------------|---|
| 1. General Terdsak | Marrome | Chairman of the Board/ Independent Director. |
| 2. Mr. Prasong | Techakraisri | Director. |
| 3. Mr. Apichart | Kasemkulsiri | Director. |
| 4. Mrs. Yupa | Techakraisri | Director. |
| 5. Mr. Phreecha | Tachakraisri | Director/ Executive Director/ Director of Risk Management Committee. |
| 6. Mr. Kowate | Limtrakul | Director/ Executive Director/ Managing Director. |
| 7. Mr. Kumpee | Chongthurakit | Director/ Director of Remuneration and Nomination Committee.
Director of Corporate Governance Committee. |
| 8. Mr. Virasak | Sutanthavibul | Independent Director/ Audit Committee/ Director. |
| 9. Dr. Kosol | Surakomol | Chairman of Risk Management Committee/ Independent Director/ Director.
Director of Remuneration and Nomination Committee.
Director of Corporate Governance Committee. |
| 10. Mr. Paotep | Chotinuchit | Chairman of Remuneration and Nomination Committee.
Chairman of Corporate Governance Committee.
Independent Director/ Audit Committee/ Director. |
| 11. Mr. Chumpol | Techakraisri | Director/ Executive Director/ Director of Risk Management Committee.
Company Secretary/ Company Board Secretary/ Asst. Managing Director. |
| 12. Mr. Sumate | Techakraisri | CEO/ Director/ Director of Remuneration and Nomination Committee.
Director of Corporate Governance Committee. |
| 13. Mr. Pairuch | Sahamethapat | Chairman of the Audit Committee/ Independent Director/ Director.
Director of Remuneration and Nomination Committee.
Director of Corporate Governance Committee. |

The Company have Directors totally 13 persons and 13 Directors attended the meeting or 100% of the entire number of directors.

Advisor to the Executive Committee

Mr. Neeranart Promnart

Top Management

1. Miss. Nual-anong Sukhanaphorn General Manager Financial & Accounting
2. Mr. Niwes Buakhom General Manager Human Resource
3. Mr. Prinya Kaeoluan Senior Accounting & Financial Manager

Auditor of Karin Audit Limited attended the meeting

1. Ms. Sumana Senivongse
2. Ms. Kanwarat Saksriborworn

Representative from Thai Investors Association

Ms. Prapasri Chitpatanapaibul

In order to create clarity and transparency in the casting of votes for each topic of the agenda as in compliance with the company's Corporate Governance Policy Statement, the Company invited an outsider legal consultant, Mr. Theerapan Petchsuwan from Far East Law Office (Thailand) Co., Ltd. to be an inspector for the voting procedure.

Before the meeting start informed following details

As per Corporate Governance Policy on the rights of shareholders and the participation on the meeting was published through SET and the company website to propose agendas for the annual shareholders' meeting for year 2021 along with a candidate nomination for the election of the company's director on October 30, 2020 to January 29, 2021 but nobody proposed any agenda for the Annual General Meeting of Shareholders for year 2021.

The casting of vote procedure and the counting of votes as follows:

- The voting will be done by revelation and counted one vote per one share.
- Each shareholder or proxy can vote only one choice.

Approve Disapprove Abstain

A partial vote cannot be split except in the case of a proxies. From foreign investors. Appointment of Custodian in Thailand As a depositor and take care of shares. Proxies must vote. This is in accordance with the shareholder's identification in the proxy form.

- For each agenda, the Chairman will check the shareholders or proxies who disagree and abstained in voting. Shareholders or proxies who agree/disagree or abstain have to fill in the voting form distributed to everyone and the officers will collect only the ballots of disagree or abstained for counting.

For agenda 5, the company officers shall collect the ballots from all shareholders or proxies.

- Shareholders who have conflict of interest on any agendas are not allowed to cast their votes except in electing the directors of the company.
- For the counting of votes for each agenda, there is a possibility that the numbers of vote of each agenda won't be equal as there might be some shareholders who left the room and or who came late during the meeting.
- By the majority vote of the shareholders attending the meeting who have the right to cast their votes, should the result of votes is equally the same the Chairman of the meeting can cast his vote which will be counted as final

- Shareholders who won't be present or has gone out of the room for any reason on any of the agendas, their ballots can be given to the officers before they leave the room and this has to be handed over to the vote counting officer for that agenda
- For the shareholders who appointed a proxy and requested the proxy to cast the vote for each agenda in advance per their requirement, the company already recorded the vote in the computer.

For the procedures for asking questions.

To prevent the spread of Corona Virus from sharing microphones.

- If any shareholder or proxy has any question in each agenda, please write questions on the paper provided by the company, 1 question per 1 sheet of paper.
- Please specify your full name and tick the boxes as "Shareholder" or "Proxy" and raise your hand. The staff will collect the questions and bring it to the meeting operator to read the questions for directors or management to answer such questions.

General Terdsak Marrome, Chairman of the Board thanked the shareholder for attending the meeting and informed As per the company's articles of association no. 35, In order to constitute a quorum, there shall be shareholders and proxies (if any) attending the Shareholders meeting not less than 25 Shareholders or not less than one half of the total members of the shareholders and in either case such shareholders shall hold shareholding to not less than one-third of the total number of shares sold.

That there were 23 shareholders present 64,582,455 shares and appointed a proxy 61 persons 107,948,401 shares totaling 84 people with a total share of 172,530,856 shares which is equal to 72.56%. This total is more than minimum requirement indicated in the Articles of Association. Meeting was then declared open:

Agenda 1 To approve the Minutes of Annual General Shareholders' Meeting for fiscal year 2020.

The company prepared and delivered the minutes of General Shareholders Meeting for the year 2020 within 14 days from the date of the meeting to SET and the Ministry of Commerce and informed to shareholders together with the a notice of the meeting as well as advertise on the company's website on November 3, 2020. The Board of Directors considered and confirmed that the contents of the minute are true and recorded correctly. Details are shown on the attachment no. 1 for the meeting to consider and approve.

The Chairman: gave shareholders on opportunity to inquire questions or give suggestions.

None of the shareholders in the meeting room had any objection to the minutes or wished to amend it otherwise.

The Chairman then proposed the meeting to cast their votes. The results are as follows:

Voting Results	Total No. of Votes (1 Share = 1 Vote)	% No. of Shareholders attended the meeting who exercised their rights to cast their votes
1. Agreed	172,530,856	100
2. Disagreed	0	0
3. Abstained	0	0
4. Voided Ballot	0	0

Resolution: The Meeting resolution by the majority vote of the shareholders who attend the meeting and had the right to vote, approved the minutes of the Annual General Shareholders' Meeting of Year 2020.

Agenda 2 To Acknowledgment of the operating result for the year 2020.

Mr. Kowate Limtrakul reported to the summary of operating results in 2020.

For the year 2020, as everyone knows that we have faced with a COVID-19 outbreak impacting in a wide range especially in the automotive industry. It made domestic car sales in the second quarter of the year dropped significantly, which had an impact on the company as well

However, the company has tried to improve production efficiency and control costs to match with the received orders.

● Automotive Industry

Automotive industry is the industry that directly affects about 80% of the company's sales.

As a result of the COVID-19 outbreak in Thailand since March 2020, it has had a wide impact on the industrial sector, including the automotive industry.

In 2020, Thailand had produced a total of 1.43 million vehicles, a decrease of 28.8% compared to 2019 with a total production of 2.014 million vehicles.

● Company performance

In 2020, the company had sales revenue of 1,012 million baht, lower than that of 2019, the total revenue of 1,287 million baht at 275.60 million baht (or down -21.4%).

The reason for the decrease of sales revenue in 2020 is a direct impact of the COVID-19 epidemic, resulting in a significant decrease in revenue from April to August 2020. However Sales revenue also began to rise since September onwards.

For the revenue from sales in 2020, the plastic parts sales are 883 million baht and the mold sales are 129 million baht.

The company is a manufacturer of plastic parts for automobiles, motorcycles and electrical appliances.

In 2020, the company has produced plastic parts for the New Corolla Cross, Fortuner Minor Change, and Revo Minor Change, which are new pieces produced to directly serve the Toyota's assembly plant.

The company has invested in building a painting room with a dust filter system, controlling temperature and humidity and using robots to paint large auto parts such as Guard, Front Bumper, etc. and manufacture motorcycle parts, refrigerator parts and air conditioner parts.

Revenue in 2020 has changed when compared to 2019 the proportion of revenue from plastic parts for automobile decreased from 76.99% to 72.19%, while the proportion of revenue for electrical appliances increased from 8.65% to 12.75%.

Analysis of the year 2020 performance (MD&A)

Sales and service income: As shown, early sales in 2020 were down 275.6 million baht from 2019, or 21.4% down.

Gross Profit: Decreased from 178 million baht to 134 million baht, however, it can be found that the profit margin ratio for 2020 remains close to that of 2019 and exceeds the profit margin many years ago.

Earnings Before Interest and Tax: The company had an operating loss of -13.24 million baht (-1.31%) as a result of the revenue level decreased 275.59 million baht in both income from plastic part sales and income from mold service. However with better productivity and the reduced waste loss of plastic parts production makes the profitability ratio much better when compared to operations in 2017 and 2018.

Net Profit/Loss: The company had loss before income tax -31.52 million baht, a decrease of 38.04 million baht when compared with the year 2019 with profit before income tax of 6.51 million baht, but better than the year 2018 that had loss before income tax 46.43 million baht.

As for the net loss in 2020, the company has a net loss of 36.56 million baht (-3.61%), which is the same level as in 2018, the net loss of 36.75 million baht (-3.14%), resulting from the tax difference.

● **Outstanding performances in 2020**

1. Receive "BEST ACHIEVEMENT TARGET JIT 2019" from Toyoda Gosei (Thailand) Co., Ltd. by passing the TPS assessment at Suwinthawong Plant.
2. Received "Excellent" score evaluation by the Thai Institute of Directors Association which has been for the sixth consecutive years.
3. Received 100% of the quality assessment score of the 2020 Annual General Meeting of Shareholders from the Thai Investors Association.

For CSR, we have organized activities to enhance society and community continually by promoting employees of all levels to participate in the following activities.

1. Activity "Ramie to employees' hometown"
2. Activity Children's Day.
3. Education Support for Employees' Children.
4. Donate blood to the Thai Red Cross Society.
5. Tree planting activities.

Anti-corruption activities, the company realizes the importance of anti-corruption. Therefore the company organized an activity to communicate and build understanding of employees to have a subconscious mind to prevent corruption. And the company was certified to renew the membership of the Thai Private Sector Collective Action Coalition against Corruption (CAC - Recertification) one more cycle from February 2020 to February 2023.

After the reporting ends, the Chairman gave shareholders an opportunity to inquire questions or give suggestions. In which the participants of the meeting made comments and inquired as follows:

Shareholder: Mr.Thitiphong Sophonudomphorn inquired the below:

- Question:**
1. Would I like to know the progress of the joint venture with KAI? Can you start selling products yet?
 2. How much is your sales target in 2021?
 3. In 2021, is there a chance to return to be profitable or not?

Mr. Neeranart Prommart is the respondent of question no. 1

Answer: KAI increased its capital by paying for PP shares of 23.78 million shares at a price of 1.30 baht per share totally 30.91 million baht. The progress of the project has improved production efficiency by using an automatic system to reduce production costs and create an opportunity to save costs approximately 15-20 million baht.

Mr. Kowate Limtrakul is the respondent of question no. 2 and 3

Answer:

- In 2021, income is expected to be higher than last year because the electrical appliance industry is still good, which our production is for export and there are not many competitors. As for the automobile industry, it is relative with the mechanism of domestic and export sales which trend during this period, the number of automobile assembling in Thailand has increased.
- Profitability from the impact of COVID-19, the company has adjusted and improved production efficiency resulting to the 4Q20 performance coming out quite well. There are still many factors involved however the management team is confident and will try to manage and control the year 2021 to return to profit.

Proxy holder: Ms. Prapasri Chitpatanapaibul

Notice. As the operating results, there will be no dividend payment.

Question: Next year and following years I would like the company to build confidence for small shareholders that the company will operate to be more efficient in order to be able to allocate dividends to shareholders

Mr. Kowate Limtrakul Is the respondent

Answer: The management team has improved the production efficiency which currently is in the process of Installation of the MES system. After installation is complete, it will make us receive the production information faster and more accurate, which we can use these information to prevent problems that will cause damage immediately. This will benefit the performance in the future.

The Chairman continued the meeting. The shareholders were given opportunities to ask questions or have additional suggestions. No more inquiries and comments from shareholders. Chairman proposed the meeting to cast their votes.

Resolution: The meeting has the resolution to acknowledge the 2020 operating report.

Agenda 3 To consider and approve the Statement of Financial Position, Statement of Comprehensive Income as per auditor's report for year ended Dec 31, 2020.

Miss. Nual-anong Sukhanaphorn reported to the Meeting.

Statements of Financial Position.

The Company had total assets of 1,131.28 million baht, total liabilities of 706.38 million baht, shareholders' equity of 424.90 million baht, which total assets decreased from the year 2019 by 30.02 million baht.

- (1) This was a decrease in cash and cash equivalents of 21.71 million baht.
- (2) Inventories decreased 9.41 million baht.
- (3) Trade and other receivables increased slightly by 2.54 million baht.
- (4) Assets arising from contracts increased from year 2019 in the amount of 23.56 million baht.

Non-current assets in 2020 decreased by 18.09 million baht due to the company has invested in new fixed assets 41.49 Million baht by investing in a machine for manufacturing a mold, a measurement machine, computer, improvement of machine and equipment to replace the expiry machines and build a warehouse for storing molds

While the annual depreciation expense is 60.86 million baht. In 2020, the company records the right to use assets and lease liabilities according to the TFRS 16.

Total liabilities in 2020 were 706.38 million baht, a decrease from the year 2019 by 20.96 million baht, due to a decrease of overdrafts and short-term loans from financial institutions by 45.87 million baht, while there was an increase in trade payables and other current payables 21.48 million baht due to higher raw material purchases at the end of the year and liabilities under the lease agreement.

Owners' equity is 424.90 million baht from the issuance of 23.78 million newly issued ordinary shares to specific investors and paid-up at a price of 1.30 baht per share, resulting to D / E-Ratio = 1.66 times better than that of the year a little bit.

Statement of comprehensive income

Revenue from sales and services in 2020 = 1,012 million baht, a decrease of 21.4% from 2019, mainly due to a decrease in revenue from sales of plastic parts for automotive vehicles. However, the gross margin ratio in 2020 is close to that of 2019 and is higher than the profit margin in the past several years.

Other income decreased by 7.3 million baht due to less plastic scrap sales due to lower production and sales. Selling and administrative expenses decreased 10.5 million baht.

The financial cost is lower due to lower interest rates as well as lower debts. It makes the loss before tax 31 million baht. Due to the reduction of deferred tax assets for the accumulated loss carried forward in the years 2016 and 2017 that will expire in 2021 and 2022, it results in a net loss of 36.56 million baht.

Cash Flow Statement

The net operating cash flow (CFO) statement is positive, 54.22 million baht, the statement of cash flows from investments (CFI), has invested approximately 24.10 million baht and the cash flow from financing (CFF), the company received cash from capital increase of 27.48 million baht by repaying short-term loan of 45 million baht, payment of finance lease liabilities of 15.09 million baht and interest payment of 18.35 million baht, resulting in cash outflow from financing of 51.83 million baht.

When Miss. Nual-anong Sukhanaphorn finished the report, **the Chairman** continued the meeting. The shareholders were given opportunities to ask questions or have additional suggestions.

No more inquiries and comments from shareholders. Chairman proposed the meeting to cast their votes.

During the meeting there were additional shareholders giving a total shareholder attendees of 24 people and proxy of 61 people totaling 85 persons with a total no. of shares of 172,535,856 which is equal to 72.56% from the total number of shares

The voting results are as follows:

Voting Results	Total No. of Votes (1 Share = 1 Vote)	% No. of Shareholders attended the meeting who exercised their rights to cast their votes
1. Agreed	172,535,856	100
2. Disagreed	0	0
3. Abstained	0	0
4. Voided Ballot	0	0

Resolution: The Meeting resolution by the majority vote of the shareholders who attend the meeting and had the right to vote approved the Statement of Financial Position and Statement of Comprehensive Income as per auditor's report for the fiscal year ended Dec 31, 2020.

Agenda 4 To approve the non payment of dividends for year 2020

Mr. Kowate Limtrakul to do report.

From the 2020 operating results, the company has a loss of 36.56 million baht, which the cause of the loss has been presented for acknowledgment in Agenda 2, the Board of Directors has considered and approved to propose to not pay dividends for operational results from January 1, 2020 to December 31, 2020.

During the meeting there were additional shareholders giving a total shareholder attendees of 27 people and proxy of 62 people totaling 89 persons with a total no. of shares of 172,537,159 which is equal to 72.56% from the total number of shares.

The Chairman: opened an opportunity for shareholders to inquire.

No dissenting shareholders in the meeting so the Chairman proposed the meeting to cast their votes.

The voting results are as follows:

Voting Results	Total No. of Votes (1 Share = 1 Vote)	% No. of Shareholders attended the meeting who exercised their rights to cast their votes
1. Agreed	172,537,159	100
2. Disagreed	0	0
3. Abstained	0	0
4. Voided Ballot	0	0

Resolution: The Meeting resolution by the majority vote of the shareholders who attend the meeting and had the right to vote approved that there will be no dividends payment for year 2020 operating results from January 1, 2020 till December 31, 2020.

Agenda 5 To consider and approve the election of directors replacing those who are retiring upon completion of their term of office.

The Company Follow the Rules and Regulations of Listed Public Companies Matra 71 and Article of Association No. 18 In every Annual General Meeting, one third of the total no. of Directors shall resign, in case the no. of Directors could not be divided into 3 parts, thus the number nearest to one third shall resign.

Directors that resign on the first and second year after the company's registration were drawn by lot. For the following years, Director who is in the position for a longest time must resign.

Directors who resigned are eligible for re-election and retain their position.

At present the company has 13 Directors. 4 Directors who will resign by rotation are:

1. Mr.Paotep Chotinuchit
2. Mr.Sumate Techakraisri
3. Mr.Virasak Sutanthavibul
4. Mr.Chumpol Techakraisri

To ensure transparency in the agenda regarding the retiring four directors, the retiring directors went out of the meeting room.

As per Corporate Governance Policy on the rights of shareholders and the participation on the meeting was published through SET and the company website to candidate nomination for the election of the company's director on October 30, 2020 to January 29, 2021 but No one proposed any names for the Annual General Meeting of shareholders for year 2021.

The Nomination Committee and Directors, excluding the resigning four directors, commented that the 4 Directors who are resigning by rotation have proven their best of knowledge, experience, abilities and capabilities in managing the company. Therefore, the resigning directors were proposed to be re-elected.

In the year 2021, Reason for proposing to the Annual General Meeting of Shareholders to re-elect an independent director, who has been director for more than nine years. The Board of Directors and Nomination Committee recommend that accordance with the related laws, Mr.Paotep Chotinuchit and Mr.Virasak Sutanthavibul are qualified to be directors with their knowledge and

capabilities and during their term, they have provided insightful comments and valuable suggestions which have benefited to the company

For this agenda, asking the shareholders to vote for each director individually and to comply with best practice of the Office of the Securities and Exchange Commission, it is required to have more transparency in the vote counting for the election of directors, therefore all shareholders are requested to agree, disagree and abstain by casting the ballot in the ballot, which the company has already prepared for it.

The Chairman: opened an opportunity for shareholders to inquire.

No dissenting shareholders in the meeting so the Chairman proposed the meeting to cast their votes.

The voting results are as follows:

Name of Directors		Agree, %	Disagree, %	Abstained, %	Voided Ballot, %
1. Mr.Paotep	Chotinuchit	172,537,059	100	0	0
		99.9999%	0.0001%	0	0
2. Mr.Sumate	Techakraisri	172,537,159	0	0	0
		100%	0	0	0
3. Mr.Virasak	Sutanthavibul	172,537,059	100	0	0
		99.9999%	0.0001%	0	0
4. Mr.Chumpol	Techakraisri	172,537,159	0	0	0
		100%	0	0	0

Resolution: The Meeting resolution by the majority vote of the shareholders who attend the meeting and had the right to vote approved that re-elect the 4 directors who resigned are back in position.

The Chairman requested the staffs who collected the ballots for this agenda to keep the ballots to review later and then invited all 4 directors back to the meeting room and then congratulated and welcomed them back for another term.

Agenda 6 To consider and approval of director's remuneration for fiscal year 2021

According to Article 16 of the Company's Articles of Association, Compensation and Performance Bonus shall be determined on the resolution of the shareholders' meeting. In considering this agenda, Stakeholders who are directors and receive remuneration, have no right to vote on this agenda. Invitation to **Mr. Sumate Techakraisri**, Chief Executive Officer who has no interests in this agenda, is a presenter.

Mr. Sumate Techakraisri to do report.

The company's performance in 2020 has a loss and the Board of Directors have considered that it is deemed appropriate to propose no payment of bonus from the year 2020 performance and approve the remuneration of directors for the year 2021 in amount of 2,919,000 baht (same the year 2020) and no other benefits per detailed in Attachment 4.

During the meeting there were additional shareholders giving a total shareholder attendees of 28 people and proxy of 62 people totaling 90 persons with a total no. of shares of 172,563,159 which is equal to 72.57% from the total number of shares

The Chairman opened an opportunity for shareholders to inquire.

No dissenting shareholders in the meeting so, the Chairman proposed the meeting to cast their vote.

The voting results are as follows:

Voting Results	Total No. of Votes (1 Share = 1 Vote)	% No. of Shareholders attended the meeting who exercised their rights to cast their votes
1. Agreed	144,934,553	83.9893
2. Disagreed	0	0
3. Abstained	27,628,606	16.0107
4. Voided Ballot	0	0

Resolution: The resolution approved by not less than two-third vote of the shareholders who attend the meeting and had the right to vote approved that there will be no bonus payment for year 2020 and the directors' remuneration for year 2021 shall be at Baht 2,919,000 (same the year 2020) and there is no other benefit.

The Directors who have conflict of interest from this matter refrained from voting.

Agenda 7 To consider and approve the appointment of Auditors and their remuneration for fiscal year 2021.

That subject to the rules and regulations of Listed companies Section 120 and the Articles of Association no. 56, 57 to appoint during the shareholder meeting a company's auditor and their yearly remuneration. The Audit Committee and Board of Directors proposed 7 Auditors for fiscal year 2021 for the shareholders' consideration. Ms.Kannika Wipanurat CPA No. 7305 and/or Mr.Jirote Sirirorote CPA No. 5113 and/or Ms.Nonglak Pattanabandith CPA No. 4713 and/or Ms.Sumana Senivongse CPA No.5897 and/or Mr.Komin Linphrachaya CPA No. 3675 and/or Dr.Mongkon Laoworapong CPA No. 4722 and/or Ms.Kojchamon Sunhuan CPA No. 11536 of Karin Audit Limited being the auditors for fiscal year 2021 and remuneration amounts to Baht 1,030,000 (lower than year 2020) and Non Other Audit Fee.

The Chairman opened an opportunity for shareholders to inquire.

No dissenting shareholders in the meeting so the Chairman proposed the meeting to cast their vote.

The result of voting as follows:

Voting Results	Total No. of Votes (1 Share = 1 Vote)	% No. of Shareholders attended the meeting who exercised their rights to cast their votes
1. Agreed	172,563,159	100
2. Disagreed	0	0
3. Abstained	0	0
4. Voided Ballot	0	0

Resolution: The Meeting resolution by the majority vote of the shareholders who attend the meeting and had the right to vote the appointment of Ms.Kannika Wipanurat CPA No. 7305 and/or Mr.Jirote Sirirorote CPA No. 5113 and/or Ms. Nonglak Pattanabandith CPA No. 4713 and/or Ms.Sumana Senivongse CPA No.5897 and/or Mr.Komin Linphrachaya CPA No. 3675 and/or Dr.Mongkon Laoworapong CPA No. 4722 and/or Ms.Kojchamon Sunhuan CPA No. 11536 of Karin Audit Limited being the auditors for fiscal year 2021 with a remuneration will amounts to Baht 1,030,000 (lower than year 2020) and Non Other Audit Fee.

Agenda 8 Others

The Chairman asked the meeting whether there is any shareholder to have a suggestion or comment at the meeting. In which the participants of the meeting made comments and inquired as follows

Shareholder: Mr.Suwan Decharin inquired the below.

Question: When will the company allow to visit the factory?

Mr.Chumpol Techakraisri is the respondent of question.

Answer: The Company organizes factory visit activities annually. In 2020, the company has not held factory visit activities due to the COVID-19 epidemic. For the year 2021, the company would like to wait to see the situation first. If the COVID-19 outbreak ended to normal, the company will invite shareholders to visit the factory and will notify you in advance again.

When no one has any suggestion, **The Chairman** on behalf of the Board of Directors thanks the shareholders who sacrificed their time to participate in this meeting and the company will try to improve and control expenses to turn to profit in order to return benefits to all stakeholders and wish everyone have good luck, safe travel and protect yourselves from the dangers of COVID-19 and closes the Annual General Meeting of Shareholders for the year 2021

The Meeting adjourned at 15.00 hrs.

- Signed -

(General Terdsak Marrome)

Chairman of the Board

- Signed -

(Miss Pornthip Puangsab)

Meeting Recorder



Attachment 2

The 2021 Annual Report & Financial Statements for The years ended December 31, 2021

(Document in the form of QR Code attached with the invitation letter for the 2022 AGM of Shareholders)

Attachment for Agenda 5: To consider and approve the election of directors replacing those who are retiring upon completion of their term of office

As per the company's Article of Association no. 18 " In every Annual General Meeting one third of the total no. of Directors shall resign, in case of the no. of directors could not be divided into 3 parts, thus the number nearest to one third shall resign

Directors that resigned on the first and second year after the company's registration were drawn by lot. For the following years, Director who is in the position for a long time must resign. Directors who resigned are eligible for re-election and retain their position"

Criteria and Procedures for Nominating Directors

The Nomination Committee shall consider the individuals qualifications to serve as company's directors. Candidates for directorship must / should possess qualification according to the standard set by the Securities and Exchange Commission for Public Limited Companies. They must be knowledgeable, experienced that will be beneficial to the business, must possess ethical business practice, absolute discretion, straightforward, independent , devote his/her time to the business, adequately empathetic and perform its duties and responsibilities for the benefit of the organization

In the year 2022, directors who has to resign for rotation are as follows : Mr.Pairuch Sahamethapat, Dr.Kosol Surakomol, Phreecha Tachakraisri, Mr.Apichart Kasemkusiri.

The Board of Directors considered and agreed with the Nominating Committee that The 4 retiring directors have complete qualifications according to the selection criteria. And when considering the history of meeting attendance, qualifications, experience, including participation in creating benefits for the company of the 4 directors who are due to retire by rotation, it is appropriate to nominate all 4 directors to resume their positions By having the profiles of all 4 directors attached for consideration in Agenda 5; In the year 2022 the company has to nominate two person to propose as an independent director.

Qualifications of Independent Directors

The Board of Directors had set the qualifications of an independent director which is in conformity with the requirement of SEC and at least there must be 3 independent directors with the following qualifications:

1. Hold no more than 0.5% of total voting stocks of TKT, its parent company, its subsidiaries and its associated companies, related juristic entity with conflicts including stocks held by related persons.

* The company has established stricter criteria than the announcement made by The Capital Market Commission in which they can hold a share of not more than 1 percent

2. Not a Board member or in the management team of the company / employee / wages / consultant who gets regular salary/has the authority to manage and direct the company , parent company , its subsidiaries, and its associated companies or related juristic entity with conflicts (present and for the past 2 years before the appointment)

3. Not related by blood or legal registration such as parents, spouse, brothers, sisters and children including the directors' children spouses, main shareholders, power to control and juristic entity who is appointed to manage the company or its subsidiaries.


4. No business relationship with TKT , parent company, its subsidiaries and its associated companies, or related juristic entity in order to have freedom in exercising the rights to express their ideas and opinions on the company performance


5. Is not appointed as a representative of the company's director, major shareholders or shareholders who are related to the major shareholders of the company.

6. No other impediments or impairments to express independent opinions concerning the operations of the company.


7. If qualified for the item 1-6, the independent director may be assigned by the Board of Directors to make decisions relating to business operations of the company, the company's major shareholder, a subsidiary an associate a subsidiary of the same tier or any juristic person with a conflict of interests, on the basis of collective decision.

Details of the Directors

Name / Surname	Mr. Pairuch Sahamethpat	
Proposed as	Independent Director	
Present Position	-Chairman of Audit Committee/ Independent Director -Director of Remuneration Committee and Nomination Committee -Director of Corporate Governance Committee/ Director	
Age	78 years	
Education	Bachelor of Accountant, Chulalongkorn University.	
Proficiency	Accounting and Finance & Management.	
Director training programs	Director Certification Program (DCP 102/2008)	
Date of appointment as director till 2021	January 6, 2004 (17 Years)	
Total time served as the company's director.	20 Years	
Shareholding in the company	-None -	
Position in Other Listed Public Companies	-None -	
Position in Other Companies	-None -	
Position in other competitor companies	-None -	
Working Experience	- Audit Committee, Siam Sport Syndicate PLC. - Audit Committee, Bangkok Ranch PLC. - Director of Region Revenue 1, The Revenue Department.	
Meeting Attendance	-Board of Directors Meeting : 7 times from 7 meetings -Audit Committee Meeting : 4 times from 4 meetings -Remuneration and Nomination Committee Meeting : 2 times from 2 meetings -Corporate Governance Committee Meeting : 2 times from 2 meetings	
Criminal records for the past 10 years	- None -	
Reason for proposing to the Annual General Meeting of Shareholders to re-elect an independent director, who has been director for more than nine years.	The Board of Directors and Nomination Committee recommend that Mr. Pairuch Sahamethapat was qualified to be a director in accordance with related laws and knowledge and capabilities, During his term, Mr. Pairuch Sahamethapat always provided insightful comments and valuable suggestions which benefited. The Board of Directors would like to propose to the Annual General Meeting of Shareholders that Mr. Pairuch Sahamethapat is retained as a director for another term.	
<u>Information for election of independent directors</u>		
Relationship with the company and or juristic person with disagreement at the present time or 2 years ago		
1. director who is in the management level, employee, service or advisor who receives a salary	- None -	
2. Professional (as an Auditor)	- None -	
3. Business relationship	- None -	

Name / Surname	Dr. Kosol Surakomol	
Proposed as	Independent Director	
Present Position	-Chairman of Risk Management Committee -Independent Director / Director -Director of Remuneration and Nomination Committee -Director of Corporate Governance Committee	
Age	82 years	
Education	M.S. in Chemical Engineering, Wayne State University, Detroit, Michigan, U.S.A.	
Proficiency	Management.	
Director training programs	Director Certification Program (DCP 137/2010)	
Date of appointment as director till 2021	April 7, 2010 (11 Years)	
Total time served as the company's director.	14 Years	
Shareholding in the company	-None -	
Position in Other Listed Public Companies	-None -	
Position in Other Companies	<u>1 position</u> 2010 – Present : Director & Secretary, Thep Siri Foundation.	
Position in other competitor companies	-None -	
Working Experience	- Advisors office of The President, Loxley Public Company Limited. - Chief Executive Officer, Fuji Asia Co., Ltd. - Operations Director, Summit Auto Seats Industry Co.,Ltd. - Executive Director, Thonburi Automotive Assembly Plant Co.,Ltd. - Managing Director, Bangchan General Assembly Co.,Ltd. - Engine & Powertrain Department, Design Engineer Ford Motor Company, Michigan, U.S.A - Chemical Engineer, Thailand Smelting and Refining Co.,Ltd.	
Meeting Attendance	-Board of Directors Meeting: 7 times from 7 meetings -Remuneration and Nomination Committee Meeting: 2 times from 2 meetings -Corporate Governance Committee Meeting: 2 times from 2 meetings -Risk Management Committee Meeting: 2 times from 2 meetings	
Criminal records for the past 10 years	- None -	
Reason for proposing to the Annual General Meeting of Shareholders to re-elect an independent director, who has been director for more than nine years.	The Board of Directors and Nomination Committee recommend that Dr. Kosol Surakomol was qualified to be a director in accordance with related laws and knowledge and capabilities, During his term, Dr. Kosol Surakomol always provided insightful comments and valuable suggestions which benefited. The Board of Directors would like to propose to the Annual General Meeting of Shareholders that Dr. Kosol Surakomol is retained as a director for another term.	
<u>Information for election of independent directors</u>		
Relationship with the company and or juristic person with disagreement at the present time or 2 years ago		
1. director who is in the management level, employee, service or advisor who receives a salary	- None -	
2. Professional (as an Auditor)	- None –	
3. Business relationship	- None -	

Name / Surname	Mr.Phreecha Techakraisri	
Proposed as	Director	
Present Position	-Director/ Executive Director -Director of Risk Management Committee	
Age	60 years	
Education	Master of Marketing Youngstown State University ,USA	
Proficiency	Marketing & Management.	
Director training programs	-Director Accreditation Program (DAP 10/2004) -Company Secretary Program (CSP) Class 77/2017	
Date of appointment as director till 2021	January 7, 2010 (17 Years)	
Shareholding in the company	6,138,400 or 2.58%	
Position in Other Listed Public Companies	-None -	
Position in Other Companies	<u>3 position</u> 1992 - Present: Director, T Thai Trade Development Co.,Ltd. 1996 – Present: Executive Director, T. Thai Snack Food Co., Ltd. 1997- Present: Executive Director, Sri Sam-Ank Supplier Co., Ltd.	
Position in other competitor companies	-None -	
Working Experience	-Director, T Thai Trade Development Co.,Ltd. -Executive Director, T. Thai Snack Food Co., Ltd -Executive Director, Sri Sam-Ank Supplier Co., Ltd.	
Meeting Attendance	- Board of Directors Meeting: 7 times from 7 meetings - Executive Directors Meeting: 14 times from 14 meetings - Risk Management Committee meeting: 2 times from 2 meetings	
Criminal records for the past 10 years	- None -	

Name / Surname	Mr.Apichart Kasemkulsiri	
Proposed as	Director	
Present Position	Director	
Age	56 years	
Education	-MBA, Sasin Graduate Institute of business administration, Chulalongkorn university. -BBA, Department of Banking and Finance, Chulalongkorn Business School, Chulalongkorn university.	
Proficiency	Accounting and Finance / Management.	
Director training programs	-Director Certification Program (DCP 73/2006) - Capital Market Academy (CMA) Class 27/2018	
Date of appointment as director till 2021	January 6, 2004 (17 Years)	
Shareholding in the company	-None -	
Position in Other Listed Public Companies	<u>2 position</u> 2018 - Present: Director/ Executive Director/ Risk Management Committee Chief Finance Officer, LPN Development PLC. 2019 – Present: Chairman of Audit Committee/ Independent Director Chairman of Nomination and Remuneration Committee Thitikorn Public Company Limited.	

Position in Other Companies	<u>9 position</u> 1996 - Present: Director, T. Thai Snack Food Co., Ltd. 2007 - Present: Executive Director, Sri Sam Ank Supplier Co., Ltd. 2018 - Present: Director, LPC social Enterprise Co., Ltd. 2018 - Present: Director, Pornsanti Co., Ltd. 2018 - Present: Director, LPP Property Management Co., Ltd. 2019 - Present: Director, Dolsiri Developpment Co., Ltd. 2020 - Present: Director, Lumpini Project Management Service Co., Ltd. 2020 - Present: Director, Kamala Senior Living Co., Ltd. 2020 - Present: Chairman of the Risk Management Committee/ Independent Director, Thai Eastern Group Holdings Co., Ltd.
Position in other competitor companies	-None -
Working Experience	-Director, T. Thai Snack Food Co., Ltd -Executive Director, Sri Sam Ank Supplier Co., Ltd. -Director, LPC social Enterprise Co., Ltd. -Director, Pornsanti Co., Ltd. -Director, LPP Property Management Co., Ltd. -Director, Dolsiri Developpment Co., Ltd. -Director, Lumpini Project Management Service Co., Ltd. -Director, Kamala Senior Living Co., Ltd. -Chairman of the Risk Management Committee/ Independent Director, Thai Eastern Group Holdings Co., Ltd.
Meeting Attendance	-Board of Directors Meeting: 7 times from 7 meetings
Criminal records for the past 10 years	- None -

Agenda 6 To consider the approval of director's remuneration for fiscal year 2022
Standard Method of allocating remuneration of the Board of Directors

The Remuneration Committee and Directors who do not have conflict of interest had considered the Directors compensation with fairness based on the standard of the industry along with the market rate and the performance and responsibility of the Director and would like to propose directors will not receive a bonus for year 2021 and the compensation payment for year 2022 shall be amounting Baht 2,919,000 (same as year 2021) Detail are as follows:

Details of Directors Remuneration

Meeting Allowance Position	Year 2022		Year 2021		Year 2020	
	Remuneration (Baht/month)	Total (Baht)	Remuneration (Baht/month)	Total (Baht)	Remuneration (Baht/month)	Total (Baht)
Chairman	53,550	642,600	53,550	642,600	53,550	642,600
Chairman of Audit Committee	44,750	537,000	44,750	537,000	44,750	537,000
-Audit Committee -Chairman of the Remuneration and Nomination Committee -Chairman of Corporate Governance Committee	31,500	378,000	31,500	378,000	31,500	378,000
Audit Committee	27,100	325,200	27,100	325,200	27,100	325,200
-Remuneration and Nomination Committee -Corporate Governance Committee	19,100*2	458,400	19,100*2	458,400	19,100*2	458,400
Directors	16,050*3	577,800	16,050*3	577,800	16,050*3	577,800
Total		2,919,000		2,919,000		2,919,000

Bonus Position	Year 2021		Year 2020		Year 2019	
	Bonus (Baht)	Total (Baht)	Bonus (Baht)	Total (Baht)	Bonus (Baht)	Total (Baht)
Chairman	0	0	0	0	0	0
Chairman of Audit Committee	0	0	0	0	0	0
-Audit Committee -Chairman of the Remuneration and Nomination Committee -Chairman of Corporate Governance Committee	0	0	0	0	0	0
Audit Committee	0	0	0	0	0	0
-Remuneration and Nomination Committee -Corporate Governance Committee	0	0	0	0	0	0
Directors	0	0	0	0	0	0
Total		0		0		0

Remark: No other benefits

(3) Ms. Nonglak Pattanabandith CPA No. 4713	
Education	Audit Work Experience
<p>- Master degree of Business Administration - Major Accounting, Thammasat University.</p> <p>- Bachelor Degree of Commerce and Accountancy- Major Accounting, Thammasat University.</p>	<p>1.Finance Institute: - Semico Securities PLC.</p> <p>2.Retail: CenCar Company Limited (Carrefour)</p> <p>3.Property developer: - CPN PLC. And Subsidiaries.</p> <p style="padding-left: 40px;">- Charoensin Property Co., Ltd. and Subsidiaries.</p> <p style="padding-left: 40px;">- Secco Co., Ltd. and subsidiaries.</p> <p style="padding-left: 40px;">- Nusasiri Co., Ltd.</p> <p>4.Trading: - Boutique Newcity PLC.</p> <p style="padding-left: 40px;">- Compass East Industry (Thailand) PLC.</p> <p style="padding-left: 40px;">- Muang Thong Seiko Co., Ltd.</p> <p>5.Manufacturing: - CPPC PLC. And subsidiaries.</p> <p style="padding-left: 40px;">- Castle Peak Holdings PLC. And subsidiaries.</p> <p style="padding-left: 40px;">- Bangkok Telecom Co., Ltd.</p> <p style="padding-left: 40px;">- Environment Pulp and Paper Co., Ltd.</p>

(4) Ms. Sumana Senivongse CPA No. 5897	
Education	Audit Work Experience
<p>- BBA in Accounting, Thammasat University.</p> <p>- Master of Business Administration- Financial Management, National Institute of Development Administration.</p>	<p>1.Manufacturing & Trading Consumer Products: Procter & Gamble Trading Co., Ltd.</p> <p>2.Automotive Industry: Honda Automobile (Thailand) Co., Ltd.</p> <p>3.Agro & Food Industry: - Sriracha Pelletizing Co., Ltd.</p> <p style="padding-left: 40px;">- Cargill Siam Co., Ltd.</p> <p>4.Electronic Home Products: Matsushita Electric Appliance Co., Ltd.</p> <p>5.Finance & Securities: - Citicorp Corporation Limited.</p> <p style="padding-left: 40px;">- BBC Finance & Securities Co., Ltd.</p>

(5) Mr.Komin Linphrachaya CPA No. 3675	
Education	Audit Work Experience
<p>- BBA in Accounting, Thammasat University</p> <p>- High Diploma in Auditing, Thammasat University</p>	<p>1.Manufacturing & Trading Consumer Products: - Industrial Enterprise Co., Ltd.</p> <p style="padding-left: 40px;">- BASF Thai Co., Ltd.</p> <p style="padding-left: 40px;">- Siam Craft Public Company Limited.</p> <p style="padding-left: 40px;">- Inoue Rubber (Thailand) Co., Ltd.</p> <p style="padding-left: 40px;">- Thai Paper Co. Ltd.</p> <p style="padding-left: 40px;">- United Farmer Industry Co., Ltd.</p> <p>2. Bank: Bangkok Bank Commerce PLC.</p> <p>3. Hotel: Hilton International.</p>

(9) Mr. Pojana Asavasontichai CPA No. 4891

Education	Audit Work Experience
<ul style="list-style-type: none"> - Bachelor's Degree in Accounting, Ramkhamhaeng University. - Bachelor of Diploma in Accounting, Chulalongkorn University. 	<ul style="list-style-type: none"> 1.Finance Institute Group: - G capital Public Co., Ltd. <li style="padding-left: 20px;">- Group Lees Public Co., Ltd. <li style="padding-left: 20px;">- Lynn Phillips Mortgage Credit Foncier Co., Ltd. <li style="padding-left: 20px;">- Thai Thai Bond Market Association THAIBMA. 2.Agricultural Industry Group: - Asian seafoods Coldstorage PLC. <li style="padding-left: 20px;">- Thai Cold Storage Co., Ltd. <li style="padding-left: 20px;">- Tim Food Co., Ltd. 3.Insurance & Life Insurance Group: - Nam Seng Insurance PLC. <li style="padding-left: 20px;">- Charan Insurance PLC. <li style="padding-left: 20px;">- Bangkok Union PLC. <li style="padding-left: 20px;">- Advance Life Life Assurance PLC. <li style="padding-left: 20px;">- New India Assurance(Thailand Branch)co., Ltd. 4.Building Materials Group: - Ung ChunHa (1994) Co.,Ltd. (Best Home). <li style="padding-left: 20px;">- Sukmol Ratchada Co., Ltd. 5.Group Hospital: - Aikchol Hospital PLC. <li style="padding-left: 20px;">- Sikarin PLC. <li style="padding-left: 20px;">- Sikarin Hospital (Hat Yai) Co., Ltd. <li style="padding-left: 20px;">- Rama 2 Medical Group Co., Ltd.

(10) Mr. Wichian Proongpanich CPA No. 5851

Education	Audit Work Experience
<ul style="list-style-type: none"> - Bachelor of Laws (LL.B), Ramkhamhaeng University. - Master of Business Administration-Finance, Thammasat University. - Bachelor of Business Administration-Accounting, Thammasat University. 	<ul style="list-style-type: none"> 1.Manufacturing and Trading: - Charoen Pokphand Group- CP. <li style="padding-left: 20px;">- Yanmar S.P. Co., Ltd. <li style="padding-left: 20px;">- Siam Kraft Industry Co., Ltd. <li style="padding-left: 20px;">- Thai Paper Co., Ltd. <li style="padding-left: 20px;">- United Farmer & Industry Co., Ltd. 2.Banking and Finance: - Bangkok Bank of Commerce PLC-BBC. <li style="padding-left: 20px;">- CITI Bank Group.

Article of Association Relating the Annual General Shareholders Meeting (CHAPTER 4 Annual General Shareholders Meeting)

Point 32. The Shareholders Meeting shall be held at the company's headquarters, and or to the vicinity or other places indicated by the Board of Directors

Point 33. The Board of Directors shall arrange for an Annual General Meeting of Shareholders within 4 months from the last day of the fiscal year of the Company.

The Meeting of Shareholders other than that in the first paragraph shall be called the Extraordinary Meeting.

The Board of Directors may summon an Extraordinary Meeting of Shareholders whenever the Board thinks appropriate. One or more shareholders holding shares altogether at not less than ten percent of the total number of shares sold may submit their names in a letter requesting the Board of Directors to summon an Extraordinary Meeting of Shareholders at any time but they shall give express subjects and reasons for such request in the said letter. In such case, the Board of Directors shall arrange for the Meeting of Shareholders to be held within 45 days from the date of receipt of such request from the shareholders.

In case the board of directors fails to arrange for the meeting within such period under third paragraph, the shareholders who have subscribed their names or other shareholders holding the required aggregate number of shares may themselves call the meeting within 45 days as from the date of expiration of the period under third paragraph. In such case, the meeting is deemed to be shareholders' meeting called by the board of directors and the Company shall be responsible for necessary expenses as may be incurred in the course of convening such meeting and the Company shall reasonably provide facilitation.

In the case where at the meeting called by the shareholders under fourth paragraph, the number of the shareholders presented does not constitute quorum as provide by Article 35, the shareholders under fourth paragraph shall jointly compensate the Company for the expenses incurred in arrangements for holding that meeting.

Point 34. In calling a shareholder meeting, the Board of Directors shall prepare a written notice calling the meeting that states the place, date, time, agenda of the meeting and the matters to be proposed to the meeting with reasonable detail by indicating clearly whether it is the matter proposed for information, for approval, or for consideration, as the case may be, including the opinions of the Board of Directors in the said matters, and the said notice shall be delivered to the shareholders and the Registrar for their information at least (seven days) prior to the date of the meeting

The notice calling for the meeting shall also be published in the newspaper at least three days prior to the date of the meeting.

Point 35. In order to constitute a quorum, there shall be shareholders and proxies (if any) attending at a shareholder meeting amounting to not less than 25 persons, or not less than one half of the total number of shareholders, and in either case such shareholders shall hold shares amounting to not less than one-third of the total number of shares sold.

At any shareholder meeting, if one hour has passed from the time specified for the meeting and the number of shareholders and the aggregate number of shares held by the shareholders attending the meeting is still inadequate for a quorum, and if such shareholder meeting was called as a result of a request by the shareholders, such meeting shall be cancelled. If such meeting was called by the Board of Directors, the meeting shall be called once again and the notice calling such meeting shall be delivered to the shareholders not less than 7 days prior to the date of the meeting. In subsequent meeting a quorum is not required

Point 36. A shareholder may appoint a proxy to attend the meeting and may cast their votes on his behalf.

The instrument appointing a proxy shall specify the date and be signed by the shareholder appointing the proxy in accordance with the form prescribed by the share registrar and list must contain the following:

- (1) Total shareholding of the shareholder
- (2) Name of the Proxy
- (3) Number of times in appointing proxy to attend the meeting and cast his/her votes and the proxy must be given to the Chairman prior to commencement of the meeting

Point 37. In the case that all agendas are not all taken into consideration, or to consider regarding the shareholder who has shareholding totaling not less than one third of the total shares sold, propose to the meeting to consider the unfinished agenda so it is necessary to arrange another meeting informing the shareholders the date, place and time of the next meeting. The Board of Directors shall then send letters informing the date, time and place and the agendas to the shareholders 7 prior to the meeting. The notice calling for the meeting shall also be published in the newspaper at least three days prior to the date of the meeting.

Point 38. Should the Chairman of the Board is not present or cannot perform his duty and if there is Vice-Chairman, the Vice-Chairman present at the meeting shall act as the Chairman of the meeting. If there is no Vice-Chairman, or if the Vice-Chairman cannot perform his duty, the shareholder present at the meeting shall elect one shareholder to act as the Chairman of the meeting.

Point 39. In casting votes, one share is eligible for one vote.

If the shareholder has an special advantage in any case, shareholder must abstain from voting except on the election of the Director.

Casting of votes on any resolution or approval of any activity at the shareholder meeting, they must have majority votes of the shareholders who attended the meeting and has the right to exercise his right except on the following case, a minimum of three-fourth of all votes from the shareholders attending the meeting and exercising the votes

- (1) Selling or transferring all businesses or some significant parts to other individuals
- (2) Acquiring or receiving the businesses transferred from other listed public company or a private companies to the company.
- (3) The execution, amendment or cancellation of contracts relating to the leasing out of the whole or certain important parts of the businesses of the company, the assignment to any other persons to manage the businesses of the company or the amalgamation of the businesses with other persons with an objective towards profit and loss sharing.
- (4) Capitalization of the Company's debts by issuing new common shares for the creditors.
- (5) Decrease of company's capital by decreasing the number of shares or decrease in the amount of the shares.

Point 40. Businesses to be transacted at ordinary meeting shall be as follows :

- (1) To consider the report of the Board of Directors relating to the results of operation of the company carried by the Board of Directors in the previous year.
- (2) To consider the approval of the Balance sheet
- (3) To consider the appropriation of profit.
- (4) To consider the election of the new Directors who resigned by rotation
- (5) To consider the appointment of the company auditor
- (6) Others, if any

Electronic Meeting (E-AGM) Procedures, e-Vote Casting and Counting (e-Voting)

To ensure that the 2022 Annual General Meeting of Shareholders carries out smoothly and in an orderly manner, the Company appoint Quidlab Co., Ltd. as an electronic meeting provider.

Shareholders who wish to appoint independent directors of the Company: No requirement to follow the steps below. However, please send the proxy form together with supporting documents to the Company by post and the documents must arrive at the Company within April 18, 2022 at the following address:

T.Krungthai Industries Public Co., Ltd.
Investor Relations
23 Soi Chan 43 Yak 21, Tungwatdon, Sathorn,
Bangkok. 10120

Shareholders who would like to attend the meeting in person or appoint any person other than an independent director of the Company as their proxy please follow the steps as below;



1. To submit the e-Request, go to website <https://tkf.foqus.vc/registration> or scan QR Code
2. The system will be available to access from 29 March 2022 till 12 April 2022.
3. After logging into the system, the shareholders or proxies must prepare the following information (which should be in line with the shareholders information determined as at the Record Date from the Thailand Securities Depository Co., Ltd.) to fill in through the system:
 - 3.1 Securities holder registration number
 - 3.2 Identification Card Number/Passport Number/ Registration Number for juristic person
 - 3.3 E-Mail address for receiving the Web Link, Username and Password for attending the Meeting
 - 3.4 Mobile Phone Number
 - 3.5 Attached .pdf or .jpg documents as follow;

(1) **In case of attendance in person:** A valid photographic identification document issued by a government agency e.g. Thai nationality identification card, government identification card, driving license, or a passport, which has been certified as true and correct copy by the shareholder. In case of name or surname change, documentary evidence to such effect must also be presented.

(2) **In case of attendance by proxy (any person other than an independent director of the Company):** Registration documents details as per Enclosure 8.

(3) Please submit the original document completely filled in and signed proxy forms together with the registration documents to the Company within April 18, 2022 at the following address:

T.Krungthai Industries Public Co., Ltd.
Investor Relations
23 Soi Chan 43 Yak 21, Tungwatdon, Sathorn,
Bangkok. 10120

4. When the Company receives the documents according to item 3 from shareholders or proxies. The Company will check the documents to confirm the right to attend the meeting. After that shareholders or proxies will receive an email with the following details.

- Username and Password
- WebLink for attending E-AGM system
- User manual



In case the request is rejected, the Shareholders will receive an e-mail to notify on the details and reason for rejection, then the Shareholder can resubmit through the system.

5. Please keep your username and password confidential. Do not disclose it to others and in case your username and password are lost or not received by April 18, 2022, time 8.00-17.00 please contact the Company immediately.

6. Please study the manual on how to use the E-AGM meeting system that the Company has sent to you by e-mail carefully. The system will allow you to register for the meeting 2 hours before the start of the meeting. However, the live broadcast of the conference will only start at 2:00 PM

Should you have any queries or technical problems in using and accessing the E-AGM system, please contact 02-013-4322, 080-008-7616 or E-mail: info@quidlab.com (business day only).

e-Vote Casting and Counting (e-Voting)

Vote casting guidelines and voting practices in each agenda

1. Voting shall be openly casted, taking into account the number of shares held by such shareholder. One share shall be equivalent to one vote. A shareholder or a proxy need to cast his or her vote in each agenda to either vote “for” or “against” or “abstain” from voting. If you do not cast your vote on any agenda, it is assumed that your vote is in favor of that agenda (except for the vote of custodians).

2. In case the shareholders appoint a proxy to attend the Meeting where the proxy holder must cast the votes in accordance with the shareholders’ instruction, the Company shall count and record the votes for, against, or abstention as specified by the shareholder in the electronic meeting system for voting in various agenda items.

3. As for Agenda Item 5: To consider the election of directors to replace those who will retire by rotation, the Company will arrange the e-vote casting for the election of each nominated director individually.

4. Before casting the votes in each agenda item, the chairman of the meeting or the person designated by the chairman of the meeting will give the shareholders and the proxies an opportunity to inquire or comment on the issues related to such agenda item as appropriate. By typing the question and pressing to send the question.

5. Resolutions of the meeting require the following votes:

5.1 In ordinary cases, a resolution of the meeting requires a simple majority vote of the shareholders attending the meeting and casting their votes;

5.2 In other cases as specified otherwise by laws or the Company’s Articles of Association, a resolution of the meeting shall be in accordance with the laws or the Company’s Articles of Association. The Company has remarked the required resolution for each agenda item in the Invitation;

5.3 In the case of a tied, the chairman of the meeting shall have an additional vote as the deciding vote;

5.4 A shareholder or a proxy who has any special interests in any matter shall not be entitled to vote on such matter.

**Document or Evidence to express the rights to attend the Electronic Shareholders' Meeting (E-AGM)
of Shareholders or the Proxy of Shareholder**

1. Individual Shareholders

Thai Citizen

1. Identification card of the Shareholder (Personal ID card or government officer ID card or enterprise officer ID card).
2. In case of proxy, the copy of Personal ID card of the Shareholder and Personal ID card or passport (In case of a foreigner) of the proxy should be presented.

Foreigners

1. Passport of the Shareholder.
2. In case of proxy, passport of the Shareholder and Personal ID card or passport (In case of a foreigner) of the proxy should be presented.

2. Juristic Person

Juristic person registered in Thailand

1. The Certification Letter issued within 3 months by Department of Business Development, Ministry of Commerce.
2. The copy of personal ID card or passport (In case of a foreigner) of the authorized director signing in the proxy form and the personal ID card or passport (In case of a foreigner) of the proxy.

Juristic Person registered in Foreign Countries

1. The Certification Letter.
2. The copy of personal ID card or passport (In case of a foreigner) of the authorized director signing in the proxy form and the personal ID card or passport (In case of a foreigner) of the proxy.

All copied documents must be certified true and correct. The notary public shall signatory certify the documents composed in the foreign countries.

Proxy Authorization in the 2022 Annual General Meeting of Shareholders

Department of Business Development, Ministry of Commerce, has set up 3 proxy forms for applying in the Shareholders Meeting as follows:

1. Form A The General Proxy Form
2. Form B The Proxy Form in which clearly mentions all of the meeting agenda
3. Form C The Proxy Form for foreign shareholders and assign local custodian as share custody

Proxy documents given to the shareholders are in attached no 9 determines to apply the proxy Form B and Form C, which contains all agenda in details and the Company's website at http://www.tkrungthai.com/investor/investor_ameeting.html

The appointment of proxy can be done as follows:

1. Shareholders (other than shareholders who are foreign investors and have appointed a custodian in Thailand to be their share depository) may choose to use either Proxy Form A or Form B. In any case, only one type of the proxy forms can be chosen. The Company recommends that shareholders use Proxy Form B and instruct the vote casting for each agenda item;
2. A shareholder who appoints a proxy shall appoint only one proxy to attend and vote at the meeting and may not split his/her votes to multiple proxies to vote separately;
3. A proxy form must be correctly and completely filled in, signed by a grantor and a proxy (ies). For convenience, the Company will provide duty stamps for those who attend the meeting by proxy

If the shareholders are inconvenient to participate in the meeting, please designate any person or one of the following Independent Directors as your proxy:

- | | |
|-------------------------------|---|
| 1. General Terdsak Marrome | Chairman of the Board/ Independent Director |
| 2. Mr. Pairuch Sahamethapat | Chairman of Audit Committee/ Independent Director/ Director of Remuneration Committee and Nomination Committee/ Director Corporate Governance Committee |
| 3. Mr. Paotap Chotinuchit | Chairman of Remuneration Committee and Nomination Committee
Chairman of Corporate Governance Committee
Independent Director/ Audit Committee / Director |
| 4. Mr. Virasak Sutanthaviboon | Independent Director /Audit Committee/ Director |
| 5. Dr. Kosol Surakomol | Chairman of Risk Management Committee/ Independent Director/ Director
Remuneration Committee and Nomination Committee
Corporate Governance Committee |

Definition of Independent Director

The Board of Directors had set the qualifications of an independent director which is in equal with the requirement of SEC and at least there must be 3 independent directors with the following qualifications:

(1) Hold no more than 0.5% of total voting stocks of TKT, its parent company, its subsidiaries and its associated companies, related juristic entity with conflicts including stocks held by related persons.

* The company has established stricter criteria than the announcement made by The Capital Market Commission in which they can hold a share of not more than 1 percent.

(2) Not a Board member or in the management team of the company/ employee/ wages/ consultant who gets regular salary/ has the authority to manage and direct the company , parent company , its subsidiaries, and its associated companies or related juristic entity with conflicts (present and for the past 2 years before the appointment)

(3) Not related by blood or legal registration such as parents, spouse, brothers, sisters and children including the directors' children spouses, main shareholders, power to control and juristic entity who is entity who is appointed to manage the company or its subsidiaries.

(4) No business relationship with TKT , parent company, its subsidiaries and its associated companies, or related juristic entity in order to have freedom in exercising the rights to express their ideas and opinions on the company performance

(5) Is not appointed as a representative of the company's director, major shareholders or shareholders who are related to the major shareholders of the company.

(6) No other impediments or impairments to express independent opinions concerning the operations of the company.

(7) If qualified for the item 1-6, the independent director may be assigned by the Board of Directors to make decisions relating to business operations of the company, the company's major shareholder, a subsidiary an associate a subsidiary of the same tier or any juristic person with a conflict of interests, on the basis of collective decision.

Independent Directors Resume

Name - Surname	General Terdsak Marrome
Age	86 years
Present Position	Chairman / Independent Director
Address	2/268 Muangthong vill, Mu 1, Soi Changwattana 14, Tungsonghong, Laksi, Bangkok 10210
Educational Attainment / Seminar Attended	<ul style="list-style-type: none"> - Bachelor of Science, Chulachomkiao Royal Military Academy. - Command and General Staff College - Royal Thai army war college - Law Program of Commander, Ministry of defence - National Defence College of Thailand - Doctor of Science in Innovation and Technology Education (honorary), Rajamangala University of Technology Phra Nakhon - Director Accreditation Program (DAP10/2004)
Working Experience	<ul style="list-style-type: none"> - Chairman of the Advisory, Lions Club Thailand - Chairman East Coast Furnitech Public Company Limited - President, Sahapant Santiphap International (Thailand) - Global Vice Presidents Sun Moon University, Chungnam Republic of Korea. - President, Vietnam War Veteran Association under Royal Patronage - Vice-President, Pavena Foundation for Children and Women - Royal Guard - President Tai Kaew Foundation, Tamwati School - Chairman of the Advisory and Director, Eastern Technological college (E-Tech) - Special force in 21 Royal Guard Regiment. Of Majesty Queen Sirikit The Queen
Attendance of meeting for fiscal year 2021	Board of Directors Meeting: 7 times from 7 meetings
Company Shareholding	220,000 or 0.09%
Family Relationship among the directors	- None-
Criminal record for the past 10 years	- None -
Advantage on the meeting agendas	No disadvantage on every meeting agenda : Except on Agenda 6
Special conflict of interest in the proposed agenda	- None -

Name - Surname	Mr. Pairuch Sahamethapat
Age	78 years
Present Position	<ul style="list-style-type: none"> -Chairman of Audit Committee / Independent Director / Director -Director of Remuneration Committee and Nomination Committee -Director of Corporate Governance Committee
Address	12/98 Soi Sangkom 4, Changwattana Rd., Tungsonghong, Laksi Bangkok 10210
Educational Attainment / Seminar Attended	<ul style="list-style-type: none"> - Chulalongkorn University, Accounting - Director Certification Program (DCP102/2008)
Working Experience	<ul style="list-style-type: none"> - Audit Committee, Siam Sport Syndicate PLC. - Audit Committee, Bangkok Ranch PLC. - Director of Region Revenue 1, The Revenue Department.

Attendance of meeting for fiscal year 2021	- Board of Directors Meeting: 7 times from 7 meetings - Audit Committee meetings: 2 times from 2 meetings - Remuneration and Nomination Committee Meeting: 2 times from 2 meetings - Corporate Governance Committee Meeting: 2 times from 2 meetings
Company Shareholding	- None -
Family Relationship among the directors	- None -
Criminal record for the past 10 years	- None-
Advantage on the meeting agendas	No disadvantage on every meeting agenda : Except on Agenda 5, 6
Special conflict of interest in the proposed agenda	- None -

Name – Surname	Mr. Paotep Chotinuchit
Age	89 years
Present Position	Chairman of Remuneration Committee and Nomination Committee Chairman of Corporate Governance Committee Audit Committee / Independent Director / Director
Address	104 Setsiri Rd. Samsen Nai , Phayathai, Bangkok
Educational Attainment / Seminar Attended	-M. Sc Metallurgical Engineer University of Arizona, USA. -Director Accreditation Program (DAP11/2004)
Working Experience	- Audit Committee, Technology Suranaree University. - President, Qualine Management Co., Ltd. - Professional Director, Suranaree University of Technology Hospital
Attendance of meeting for fiscal year 2021	- Board of Directors Meeting: 7 times from 7 meetings - Audit Committee Meetings: 4 times from 4 meetings - Remuneration and Nomination Committee Meeting: 2 times from 2 meetings - Corporate Governance Committee Meeting: 2 times from 2 meetings
Company Shareholding	5,000 or 0.002%
Family relationship among the directors	- None -
Criminal record for the past 10 years	- None -
Advantage on the meeting agendas	No disadvantage on every meeting agenda : Except on Agenda 6
Special conflict of interest in the proposed agenda	- None -

Name – Surname	Mr. Virasak Suthantavibhul
Age	65 years
Present Position	Audit Committee / Independent Director / Director
Address	35/90 Soi Lat Prao 23, Lat Yao, Chatujak, Bangkok
Educational Attainment / Seminar Attended	-Master’s Degree in Industrial Engineering, Texas A&M University, USA. -Director Accreditation Program (DAP21/2004)
Working Experience	-Chairman of Audit Committee/ Independent/ Director of Nomination and Remuneration Committee, Thai Plaspac PCL. -Chairman of Audit Committee/ Independent/ Chairman of Risk Management Committee, NFC Public Company Limited. -Independent/ Audit Committee/ Director of Nomination and Remuneration Committee, Nirvana Daii PCL. -Independent/ Chairman of the Corporate Governance Committee/

	Remuneration and Nomination Committee, Bangkok Insurance PCL. -Director, Bualuang Ventures Company Limited. -Director, TFMJV Co., Ltd.
Attendance of meeting for fiscal year 2021	- Board of Directors Meeting: 7 times from 7 meetings - Audit Committee meetings: 4 times from 4 meetings
Company Shareholding	- None -
Family Relationship among the directors	- None -
Criminal record for the past 10 years	- None -
Advantage on the meeting agendas	No advantage on every agendas except on Agenda 6
Special conflict of interest in the proposed agenda	- None -

Name - Surname	Dr. Kosol Surakomol
Age	82 years
Present Position	Chairman of Risk Management Committee/ Independent Director Director/ Director of Remuneration Committee and Nomination Committee Director of Corporate Governance Committee
Address	73/9 Mooban Panya, Pattanakarn, Suangluang, 10250
Educational Attainment / Seminar Attended	- Phd. in Mechanical Engineering Wayne State University, Detroit, Michigan, U.S.A. - Director Certification Program (DCP137/2010)
Working Experience	- Advisors office of The President, Loxley Public Company Limited. - Chief Executive Officer, Fuji Asia Co., Ltd. - Operations Director, Summit Auto Seats Industry Co.,Ltd. - Executive Director, Thonburi Automotive Assembly Plant Co.,Ltd. - Managing Director, Bangchan General Assembly Co.,Ltd. - Engine & Powertrain Department, Design Engineer Ford Motor Company, Michigan, U.S.A - Chemical Engineer, Thailand Smelting and Refining Co.,Ltd.
Attendance of meeting for fiscal year 2021	- Board of Directors Meeting: 7 times from 7 meetings - Remuneration and Nomination Committee Meeting: 2 times from 2 meetings - Corporate Governance Committee Meeting: 2 times from 2 meetings - Risk Management Committee Meeting: 2 times from 2 meetings
Company Shareholding	- None -
Family Relationship among the directors	- None -
Criminal record for the past 10 years	- None -
Advantage on the meeting agendas	No advantage on every agendas except on Agenda 5, 6
Special conflict of interest in the proposed agenda	- None -

PROXY FORM A (General Form, which is easy and not complicated)

Written at _____

Date ____ Month _____ Year _____

(1) I / We _____ Nationality _____

With address at _____ Road _____ Sub-District _____

District _____ Province _____ Postal Code _____

(2) being a shareholder of _____ PUBLIC COMPANY LIMITED

holding the total amount of _____ shares with the voting rights of _____ votes as follows;

ordinary share _____ shares with the voting rights of _____ votes

preferred share _____ shares with the voting rights of _____ votes

(3) hereby appoint

(1) _____ Age _____ Years with address at _____

Road _____ Sub-District _____ District _____

Province _____ Postal Code _____ or

(2) _____ Age _____ Years with address at _____

Road _____ Sub-District _____ District _____

Province _____ Postal Code _____ or

(3) _____ Age _____ Years with address at _____

Road _____ Sub-District _____ District _____

Province _____ Postal Code _____

as only one of my / our proxy to attend and vote on my/ our behalf at the Share Subscription Meeting / the Ordinary / Extraordinary/Meeting of Shareholders for year 2022 on April 19, 2022 at 2.00 p.m., Electronic Meeting (E-AGM).

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me / us in all respects.

Signed _____ Shareholder

(_____)

Signed _____ Proxy

(_____)

Signed _____ Proxy

(_____)

Signed _____ Proxy

(_____)

Remarks:

The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.



PROXY FORM B

Written at _____

Date _____ Month _____ Year _____

(1) I / We _____ Nationality _____

Wwith address at _____ Road _____ Sub-District _____

District _____ Province _____ Postal Code _____

(2) being a shareholder of _____ Public Company Limited

holding the total amount of _____ shares with the voting rights of _____ votes as follows;

ordinary share _____ shares with the voting rights of _____ votes

preferred share _____ shares with the voting rights of _____ votes

(3) hereby appoint

(1) _____ Age _____ Years with address at _____

Road _____ Sub-District _____ District _____

Province _____ Postal Code _____ or

(2) _____ Age _____ Years with address at _____

Road _____ Sub-District _____ District _____

Province _____ Postal Code _____ or

(3) _____ Age _____ Years with address at _____

Road _____ Sub-District _____ District _____

Province _____ Postal Code _____

Only one of them as my / our proxy to attend and vote on my / our behalf at the Annual General Meeting of Shareholders for year 2022 on April 19, 2022 at 2.00 p.m., Electronic Meeting (E-AGM).

(4) I / We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

Agenda No. 1 : To approve the Minutes of Annual General Shareholders' Meeting for fiscal year 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. 2 : To acknowledge the Company's Performance for fiscal year 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. 3 : To consider and approve the Statement of Financial Position, Statement of Comprehensive Income as per auditor's report for year ended December 31 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. 4 : To approve the non payment of dividends for year 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. 5 : To consider and approve the election of directors replacing those who are retiring upon completion of their term of office

- (a) The Proxy has the right to consider and vote on my/our behalf.
- (b) The Proxy votes on my/our following purposes:
- To elect directors as a whole
- Approve Disapprove Abstain
- To elect each director individually
- Mr. Pairuch Sahamethapat**
- Approve Disapprove Abstain
- Dr. Kosol Surakomol**
- Approve Disapprove Abstain
- Mr. Phreecha Tachakraisri**
- Approve Disapprove Abstain
- Mr. Apichart Kasemkusiri**
- Approve Disapprove Abstain

Agenda No. 6 : To consider the approval of directors' remuneration for fiscal year 2022

- (a) The Proxy has the right to consider and vote on my/our behalf.
- (b) The Proxy votes on my/our following purposes:
- Approve Disapprove Abstain

Agenda No. 7 : To consider and approve the appointment of Auditors and their remuneration for fiscal year 2022

- (a) The Proxy has the right to consider and vote on my/our behalf.
- (b) The Proxy votes on my/our following purposes:
- Approve Disapprove Abstain

Agenda No. 8 : Others (if any) _____

(5) A Proxy's vote in any agenda which does not follow those specified in proxy form, it shall consider that vote is incorrect as well as it does not vote on my/our behalf as a shareholder.

(6) If I/we do not specify my/our purpose to vote for any agenda or specify unclearly or in case the meeting considers or approves any other than agenda set off, including correcting or adding any fact, a proxy can consider and vote on my/our behalf as he/she may deem appropriate in all respects.

For any act performed by the Proxy at the Meeting except the Proxy did not vote as I/we had specified in the proxy form, it shall be deemed as such acts had been done by me/us in all respects.

Signed _____ Shareholder
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

Signed _____ Proxy
(_____)

- Remarks:**
1. The Shareholder shall appoint only one proxy holder to attend and vote at the Meeting. A shareholder may not split shares and appoint more than one proxy holder in order to split votes.
 2. In the agenda regarding the appointment of new directors, the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
 3. In case there is any further agenda apart from specified above brought into consideration in meeting, the proxy holder may use the Attachment to Proxy Form B.



REGULAR CONTINUED PROXY FORM B

Authorization on behalf of the Shareholder of _____ PUBLIC COMPANY LIMITED. For the Annual General Meeting of Shareholders for year 2022 on April 19, 2022 at 2.00 p.m., Electronic Meeting (E-AGM).

Agenda No. ____ : Subject _____

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. ____ : Subject _____

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. ____ : Subject _____

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. ____ : Subject _____

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain

Agenda No. ____ : Election of Directors (continued)

Name of Director _____

Approve

Disapprove

Abstain

Name of Director _____

Approve

Disapprove

Abstain

Name of Director _____

Approve

Disapprove

Abstain

Name of Director _____

Approve

Disapprove

Abstain

Agenda No. ____ : Subject _____

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve

Disapprove

Abstain



PROXY FORM C

Written at.....

Date..... Month..... Year.....

(1) I / We..... Nationality.....

With address at..... Road..... Sub-District.....

District..... Province..... Postal Code.....

acting as a custodian for.....

being a shareholder of..... PUBLIC COMPANY LIMITED

holding the total amount of..... shares with the voting rights of..... votes as follows;

ordinary share..... shares with the voting rights of..... votes

preferred share..... shares with the voting rights of..... votes

(2) hereby appoint

(1)..... Age..... Years

with address at..... Road..... Sub-District.....

District..... Province..... Postal Code..... or

(2)..... Age..... Years

with address at..... Road..... Sub-District.....

District..... Province..... Postal Code..... or

(3)..... Age..... Years

with address at..... Road..... Sub-District.....

District..... Province..... Postal Code.....

Only one of them as my / our proxy to attend and vote on my / our behalf at the Annual General Meeting of Shareholders for year 2022 on April 19, 2022 at 2.00 p.m., Electronic Meeting (E-AGM).

(3) I/We authorize my /our Proxy to attend and cast the votes as follows:

(a) The Proxy is entitled for all shares held and vote.

(b) The Proxy is entitled for certain shares as follows:

ordinary share..... shares with the voting rights of..... votes

preferred share..... shares with the voting rights of..... votes

Total entitled vote..... votes.

(4) I / We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

Agenda No. 1: To approve the Minutes of Annual General Shareholders' Meeting for fiscal year 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve.....vote Disapprove.....vote Abstain.....vote

Agenda No. 2: To acknowledge the Company's Performance for fiscal year 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve.....vote Disapprove.....vote Abstain.....vote

Agenda No. 3: To consider and approve the Statement of Financial Position, Statement of Comprehensive Income as per auditor's report for year ended December 31 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve.....vote Disapprove.....vote Abstain.....vote

Agenda No. 4: To approve the non payment of dividends for year 2021

(a) The Proxy has the right to consider and vote on my/our behalf.

(b) The Proxy votes on my/our following purposes:

Approve.....vote Disapprove.....vote Abstain.....vote



Agenda No. 5: To consider and approve the election of directors replacing those who are retiring upon completion of their term of office

- (a) The Proxy has the right to consider and vote on my/our behalf.
- (b) The Proxy votes on my/our following purposes:
 - To elect directors as a whole
 - Approve.....vote Disapprove.....vote Abstain.....vote
 - To elect each director individually
 - Mr. Pairuch Sahamethapat.**
 - Approve.....vote Disapprove.....vote Abstain.....vote
 - Dr. Kosol Surakomol**
 - Approve.....vote Disapprove.....vote Abstain.....vote
 - Mr. Phreecha Tachakraisri**
 - Approve.....vote Disapprove.....vote Abstain.....vote
 - Mr. Apichart Kasemkusiri.**
 - Approve.....vote Disapprove.....vote Abstain.....vote

Agenda No. 6: To consider the approval of directors' remuneration for fiscal year 2022

- (a) The Proxy has the right to consider and vote on my/our behalf.
- (b) The Proxy votes on my/our following purposes:
 - Approve.....vote Disapprove.....vote Abstain.....vote

Agenda No. 7: To consider and approve the appointment of Auditors and their remuneration for fiscal year 2022

- (a) The Proxy has the right to consider and vote on my/our behalf.
- (b) The Proxy votes on my/our following purposes:
 - Approve.....vote Disapprove.....vote Abstain.....vote

Agenda No. 8: Other matters (if any)

- (a) The Proxy has the right to consider and vote on my/our behalf.
- (b) The Proxy votes on my/our following purposes:
 - Approve.....vote Disapprove.....vote Abstain.....vote

(5) A Proxy's vote in any agenda which does not follow those specified in proxy form, it shall consider that vote is incorrect as well as it does not vote on my/our behalf as a shareholder.

(6) If I/we do not specify my/our purpose to vote for any agenda or specify unclearly or in case the meeting considers or approves any other than agenda set off, including correcting or adding any fact, a proxy can consider and vote on my/our behalf as he/she may deem appropriate in all respects.

For any act performed by the Proxy at the Meeting except the Proxy did not vote as I/we had specified in the proxy form, it shall be deemed as such acts had been done by me/us in all respects.

Signed.....Shareholder

(.....)

Signed.....Proxy

(.....)

Signed.....Proxy

(.....)

Signed.....Proxy

(.....)

Remarks:

1. Proxy Form C shall be applicable only for the shareholders listed in the share register book as the foreign investors and appoint the custodian in Thailand to keep and safeguard the shares.
2. The evidences attached with the Proxy are as follows:
 - (1) The power of attorney from shareholders assigned to custodian to sign the Proxy Form.
 - (2) The Confirm Letter to confirm that the person who sign in the Proxy Form get the consent to do the custodian business.
3. The Shareholders appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of share to several proxies to vote separately.
4. In the agenda relating the election of Directors, it is applicable to elect either nominated directors as a whole or elect each nominated director individually.
5. In case there are agenda other than the agenda specified above, the additional statement can be specified by the shareholder in the Regular Continued Proxy Form C as enclosed



REGULAR CONTINUED PROXY FORM C

Authorization on behalf of the Shareholder of _____ PUBLIC COMPANY LIMITED. For the Annual General Meeting of Shareholders for year 2022 on April 19, 2022 at 2.00 p.m., Electronic Meeting (E-AGM).

Agenda No Subject

- (a) The Proxy has the right to consider and vote on my/our behalf.
(b) The Proxy votes on my/our following purposes:
Approve vote Disapprovevote Abstainvote

Agenda No Subject

- (a) The Proxy has the right to consider and vote on my/our behalf.
(b) The Proxy votes on my/our following purposes:
Approvevote Disapprovevote Abstainvote

Agenda No Subject

- (a) The Proxy has the right to consider and vote on my/our behalf.
(b) The Proxy votes on my/our following purposes:
Approvevote Disapprovevote Abstainvote

Agenda No Election of Directors (continued)

- (a) The Proxy has the right to consider and vote on my/our behalf.
(b) The Proxy votes on my/our following purposes:

Name of Director

- Approvevote Disapprovevote Abstainvote

Name of Director

- Approvevote Disapprovevote Abstainvote

Name of Director

- Approvevote Disapprovevote Abstainvote

Name of Director

- Approvevote Disapprovevote Abstainvote