



Operation analysis for the year 2025

Operating results for the year ended December 31, 2025. The Company recorded a net profit of Baht 1.93 million, representing an increase of Baht 3.36 million, or more than 20 percent higher than the previous year (in 2024, the Company reported a net loss of Baht 1.43 million). The significant factors are summarized as follows:

1. The Company's total sales decreased by Baht 5.90 million, or 0.54 percent compared to the previous year. Sales of plastic parts decreased by 1.18 percent, or Baht 11.48 million. During the year, the domestic car production volume decreased from prior year 0.9% resulting to plastic part revenue recognition for the period decreased compared to the previous year. Meanwhile, mold sales increased by 4.85 percent, or Baht 5.58 million, due to new purchase orders related to the design of new automobile models, resulting in a more diversified revenue structure. In addition, the Company continuously managed its production capacity by reducing idle capacity and minimizing outsourcing, enabling the overall sales level to decline only slightly despite the slowdown in market conditions.

2. Cost of sales and services increased by Baht 5.27 million, or 0.58 percent, resulting in a decrease in gross profit of Baht 0.63 million. This was due to the proportion of fixed costs remaining at a level similar to the previous year while revenue slightly decreased. Nevertheless, the Company continuously implemented cost control measures, including defect rate control, improvement of raw material utilization efficiency, workforce management in line with workload, reduction of production cycle time, and reduction in machine set-up frequency in order to enhance overall production efficiency.

3. Selling and administrative expenses decreased by Baht 5.52 million, or 3.57 percent, as a result of controlling unnecessary expenses and managing costs in line with sales levels. When considered as a percentage of sales, such expenses decreased from 14.7 percent to 14.2 percent, reflecting improved cost management efficiency.

As a result of the above factors, operating profit increased by Baht 5.66 million. After including other income which increased by Baht 0.77 million, finance costs which decreased by Baht 2.28 million, and income tax expenses which changed from the previous year by Baht 4.59 million, the Company reported a net profit increase of Baht 3.36 million, or operating results higher than the same period of the previous year by more than 20 percent.